CITY OF SALISBURY, NORTH CAROLINA

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION⁽¹⁾

1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	Fiscal Year Ended June 30,
2,860,671	2,580,372	3,233,167	3,925,599	3,610,184	4,403,617	4,856,896	5,418,892	5,336,349	\$ 5,360,451	General Government
5,110,480	5,600,225	6,190,774	6,457,849	7,735,362	6,900,177	8,113,842	8,938,838	8,860,001	\$8,941,298	Public Safety
									∽	Tra
2,401,666	2,992,610	2,288,917	2,733,043	3,868,084	3,047,455	3,237,416	3,094,241	3,721,416	2,978,265	Transportation
									∽	Env P
1,740,467	1,416,739	1,896,681	1,272,247	1,291,270	1,331,161	1,470,108	1,394,724	1,413,534	1,406,346	Environmental Protection
1,238,830	1,285,814	1,358,848	1,728,392	2,130,301	3,931,369	3,271,023	2,850,649	4,272,125	\$ 2,666,102	Culture and Recreation
1,483,384	1,362,305	1,826,750	1,280,196	1,351,865	2,219,221	1,932,935	2,521,984	2,021,636	\$ 2,168,981	Community and Economic Development
									∽	I
38,573	38,573	42,342	42,341	42,342	42,342	42,342	42,342	42,342	42,342	Education
524,880	1,010,646	401,797	591,422	981,853	617,008	783,462	836,885	1,007,243	\$1,055,069	Debt Service
15,398,951	16,287,284	17,239,276	18,031,089	21,011,261	22,492,350	23,708,024	25,098,555	26,674,646	\$24,618,854	Total

⁽¹⁾ Includes General, Special Revenue, and Capital Projects

CITY OF SALISBURY, NORTH CAROLINA
GENERAL GOVERNMENTAL REVENUES BY SOURCE⁽¹⁾

Fiscal Year													
Ended		I	Licenses		Inter-				Charges	Adn	Administrative		
June 30,	Taxes	and	and Permits	go	governmental	Mi	Miscellaneous	fo	for Services		Charges		Total
2002	\$ 14,209,224	\$	550,831	∨	4,055,323	\$	1,414,002	∽	1,721,919	∨	1,581,000 \$ 23,532,299	>>	23,532,299
2001	14,066,947		533,554		6,313,050		2,595,501		1,783,086		1,505,714		26,797,852
2000	13,331,647		441,422		5,845,542		1,488,094		1,545,522		1,519,860		24,172,087
1999	12,060,778		466,325		5,308,227		1,647,201		1,520,687		1,299,875		22,303,093
1998	10,812,490		427,718		5,022,098		1,173,299		1,416,622		1,207,500		20,059,727
1997	10,039,452		433,327		5,597,640		1,587,559		1,211,586		1,150,000		20,019,564
1996	9,575,016		365,826		4,711,430		1,364,885		1,035,203		1,073,975		18,126,335
1995	9,272,844		368,109		4,269,171		1,127,032		947,717		1,018,735		17,003,608
1994	8,764,206		260,226		4,588,710		994,730		915,299		790,000		16,313,171
1993	8,223,294		258,612		4,589,949		774,537		1,071,117		750,500		15,668,009

⁽¹⁾ Includes General, Special Revenue, and Capital Projects

Table 3
CITY OF SALISBURY, NORTH CAROLINA
TAX REVENUE BY SOURCE⁽¹⁾

Fiscal Year		General		
Ended		Property		
June 30,	Total Taxes	Taxes	Sales Taxes	Other Taxes
2002	\$ 14,209,224	\$ 11,096,849	\$ 3,111,802	\$ 573
2001	14,066,947	10,719,438	3,346,897	612
2000	13,331,647	10,127,787	3,203,181	679
1999	12,060,778	8,968,909	3,091,079	816
1998	10,812,490	7,964,079	2,847,595	816
1997	10,039,452	7,445,338	2,593,133	981
1996	9,575,016	7,276,360	2,298,427	229
1995	9,272,844	7,155,829	2,114,118	2,897
1994	8,764,206	6,597,031	2,167,122	53
1993	8,223,294	6,255,598	1,966,150	1,546

⁽¹⁾ Includes General, Special Revenue, and Capital Projects

CITY OF SALISBURY, NORTH CAROLINA
PROPERTY TAX LEVIES, TAX COLLECTIONS AND CREDITS

1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	Fiscal Year Ended June 30,
1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	Tax Year
6,436,262	6,785,288	7,298,360	7,529,260	7,797,861	8,059,604	9,271,351	10,228,809	10,928,747	\$ 11,190,087	Total Current Year Tax Levy
6,202,113	6,555,776	7,074,231	7,265,209	7,519,419	7,815,549	8,926,885	10,007,793	10,553,137	\$ 10,823,799	Current Tax Collections
96.36%	96.62%	96.93%	96.49%	96.43%	96.97%	96.28%	97.84%	96.56%	96.73%	Percent of Taxes Collected
6,319,620	6,755,716	7,308,248	7,446,494	7,741,174	8,110,009	9,164,917	10,314,522	10,743,443	\$ 11,203,868	Total Tax Collections
98.18%	99.56%	100.14%	98.90%	99.27%	100.63%	98.85%	100.84%	98.30%	100.12%	Ratio of Total Tax Collections to Tax Levy
523,339	535,378	510,636	573,838	601,439	557,299	657,781	561,060	731,666	\$ 706,800	Outstanding Delinquent Taxes
8.13%	7.89%	7.00%	7.62%	7.71%	6.91%	7.09%	5.49%	6.69%	6.32%	Ratio of Delinquent Taxes to Tax Levy

Table 5

CITY OF SALISBURY, NORTH CAROLINA

ASSESSED VALUE OF TAXABLE PROPERTY

Last Ten Fiscal Years

Fiscal Year				
Ended		Personal	Public Service	
June 30 ,	Real Property	Property	Property	Total
2002	\$ 1,381,515,869	\$ 405,754,659	\$ 67,540,438	\$ 1,854,810,966
2001	1,337,944,798	417,818,187	64,805,231	1,820,568,216
2000	1,287,042,497	409,874,134	67,811,314	1,764,727,945
1999	1,042,366,457	382,196,263	57,889,345	1,482,452,065
1998	967,242,955	357,072,088	57,825,316	1,382,140,359
1997	933,861,596	328,554,542	56,458,430	1,318,874,568
1996	922,430,180	299,703,247	58,451,552	1,280,584,979
1995	809,239,122	288,959,801	48,746,576	1,146,945,499
1994	805,310,028	294,329,533	52,053,034	1,151,692,595
1993	780,869,808	277,134,662	48,249,033	1,106,253,503

Note: The levy of property taxes each year is based on the assessed value of taxable property as of January 1 preceding the beginning of the fiscal year on July 1. All taxable property is assessed at one hundred percent (100%) of its estimated actual value at time of revaluation. Revaluation of real property is required every eight years by North Carolina General Statutes. However, tax authorities may establish more frequent revaluation schedules. Rowan County completes revaluation every four years. Revaluation was completed for the levy of taxes in the year ended June 30, 2000. The assessment of taxable property being assessed after revaluation is accomplished in accordance with North Carolina G.S. 105.287.

Table 6
CITY OF SALISBURY, NORTH CAROLINA

PROPERTY TAX LEVIES AND TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years

Tax Levies

	City	of Salisbury		
		Municipal Service		
Fiscal Year	General Fund	District Fund	Total	Rowan County
2002	\$ 11,190,087	\$ 89,403	\$ 11,279,490	\$ 49,584,717
2001	10,928,747	89,403	11,018,150	47,994,399
2000	10,151,282	77,527	10,228,809	46,804,751
1999	9,205,214	66,137	9,271,351	38,247,341
1998	7,993,286	66,318	8,059,604	36,540,706
1997	7,731,552	66,309	7,797,861	33,990,225
1996	7,449,694	79,566	7,529,260	34,729,278
1995	7,234,332	64,028	7,298,360	28,820,177
1994	6,741,761	43,527	6,785,288	25,236,094
1993	6,389,077	47,155	6,436,232	23,859,704
		Tax Rates		
2002	.600	.16	.760	.6350
2001	.600	.16	.760	.6350
2000	.570	.16	.730	.6350
1999	.620	.16	.780	.6375
1998	.575	.16	.735	.6375
1997	.575	.16	.735	.6375
1996	.575	.16	.735	.6375
1995	.625	.17	.795	.6500
1994	.585	.11	.695	.6000
1993	.575	.11	.685	.5600

Note: Tax rate is per \$100 assessed valuation.

Source: Rowan County Tax Collector.

Table 7

CITY OF SALISBURY, NORTH CAROLINA

COMPUTATION OF DIRECT AND OVERLAPPING $\mathsf{DEBT}^{(1)}$

For the Year Ended June 30, 2002

	Net General Obligation Debt Outstanding	Percentage Applicable to City of Salisbury	City of Salisbury's Share of Debt
City of Salisbury	\$ 2,825,000	100.00%	\$ 2,825,000
Rowan County ⁽²⁾	30,225,000	23.60%	7,133,100
Total direct and overlapping debt			\$ 9,958,100

⁽¹⁾ Based on assessed valuation.

⁽²⁾ Net debt and assessed valuation figures provided by Rowan County

CITY OF SALISBURY, NORTH CAROLINA

COMPUTATION OF LEGAL DEBT MARGIN

For the Year Ended June 30, 2002

ASSESSED VALUE		\$	1,854,810,966
		X	.08
Debt limit 8 percent of assessed value		\$	148,384,877
Amount of debt applicable to debt limit: Total bonded debt Total capitalized lease obligation	\$ 18,905,000 6,309,333		
Total amount of debt applicable to debt limit			25,214,333
LEGAL DEBT MARGIN		\$	123,170,544

Table 9
CITY OF SALISBURY, NORTH CAROLINA
SCHEDULE OF PRINCIPAL TAXPAYERS

For the Year Ended June 30, 2002

Business	Type of Enterprise	2	001 Assessed Valuation	Percentage Value of Total
Food Lion, Inc.	Commercial	\$	72,643,728	3.92%
Indopco/ICI Americas	Industrial		34,280,762	1.85%
Belle Realty Co.	Real Estate		30,169,342	1.63%
Norandal USA	Industrial		25,686,913	1.38%
Duke Energy Corp.	Utility		23,602,453	1.27%
Heritage Realty Limited Partnership	Real Estate		23,618,090	1.27%
Bellsouth Telephone	Communication		18,845,089	1.02%
Salisbury Mall Ltd.	Commercial		15,478,117	0.83%
Livingstone College	College		11,908,700	0.64%
General Electric	Industrial		11,231,575	0.61%
Totals		\$	267,464,769	14.42%

Table 10
CITY OF SALISBURY, NORTH CAROLINA

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL BONDED DEBT TO TOTAL GENERAL EXPENDITURES

Fiscal Year Ended June 30,	 Principal	Interest	 Total Debt Service	Fotal General Expenditures ⁽¹⁾	Ratio of Debt Service to Total General Expenditures
2002	\$ 764,467	\$ 290,602	\$ 1,055,069	\$ 24,618,854	4.29 %
2001	707,050	300,193	1,007,243	26,674,646	3.78
2000	586,081	250,804	836,885	25,098,555	3.33
1999	532,214	251,248	783,462	23,708,024	3.30
1998	417,200	199,808	617,008	22,492,350	2.74
1997	867,964	113,889	981,853	21,011,261	4.67
1996	504,210	87,212	591,422	18,031,089	3.28
1995	345,717	56,080	401,797	17,239,276	2.33
1994	905,918	104,728	1,010,646	16,287,284	6.21
1993	25,000	16,467	41,467	15,398,951	0.27

⁽¹⁾ Includes General, Special Revenue, and Capital Project Funds.

CITY OF SALISBURY, NORTH CAROLINA

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA

Fiscal Year Ended			Gr	Gross Bonded	De E	Debt Payable From Enterprise	Z	Net Bonded	Ratio of Net Bonded Debt to	Z et	Net Bonded
June 30,	Population (1)	Assessed Value		Debt ⁽²⁾		Revenues	Ì	Debt	Assessed Value Debt per Capita	Debt	per Capita
2002	26,559	\$1,854,810,966	∨	00	∨	16,080,000	∽	2,825,000	0.15% \$	↔	106.37
2001	26,462	1,820,568,216		20,385,000		17,360,000		3,025,000	0.17%		114.31
2000	27,500	1,763,159,954		21,870,000		18,645,000		3,225,000	0.18%		117.27
1999	26,792	1,482,452,065		23,360,000		19,935,000		3,425,000	0.23%		127.84
1998	26,884	1,382,140,359		24,860,000		21,235,000		3,625,000	0.26%		134.84
1997	26,177	1,314,039,114		19,055,000		18,330,000		725,000	0.06%		27.70
1996	24,543	1,280,584,979		20,200,000		19,375,000		825,000	0.06%		33.61
1995	25,444	1,146,945,499		6,755,000		6,220,000		535,000	0.05%		21.03
1994	24,072	1,151,692,595		7,288,000		6,715,000		573,000	0.05%		23.80
1993	23,916	1,106,253,503		7,100,000		6,875,000		225,000	0.02%		9.41

⁽¹⁾ Source: North Carolina Office of State Planning

 $^{^{(2)}}$ Includes all long-term general obligation debt

CITY OF SALISBURY, NORTH CAROLINA

PROPERTY VALUE, CONSTRUCTION, AND BANK DEPOSITS

Last Ten Fiscal Years

Fiscal Year

Ended	Total Assessed	Commercial Construction (a)		Residential Construction (a)			_		
June 30	Valuation	Number of Units		Value	Number of Units		Value	Bank	Deposits
2002	\$ 1,854,810,966	26	\$	21,142,500	240	\$	30,618,254	\$	N/A ^(b)
2001	1,820,568,216	35		17,230,344	242		21,918,930	1,16	51,275,000
2000	1,763,159,954	46		28,855,510	264		26,182,209	1,08	37,668,000
1999	1,482,452,065	66		13,265,850	261		30,996,550	1,06	67,149,000
1998	1,382,140,359	35		37,851,200	198		29,092,935	1,03	31,749,000
1997	1,314,039,114	28		25,472,369	149		18,103,685	1,03	31,185,000
1996	1,280,584,979	33		24,172,109	202		16,241,270	97	73,835,000
1995	1,146,945,499	43		6,752,768	173		10,436,842	98	37,406,000
1994	1,151,692,595	30		10,345,800	172		9,276,091	97	74,890,000
1993	1,106,253,503	30		24,184,900	91		6,849,700	1,00	07,363,000

⁽a) City of Salisbury, Developmental Services Department

⁽b) Information not available at time of printing

CITY OF SALISBURY, NORTH CAROLINA

MISCELLANEOUS STATISTICS

June 30, 2002

Date Established	1753
Form of Government	Council/Manager
Area	17.82 Sq. Miles
Miles of Streets	147.86
Fire Protection: Number of Stations Number of Firefighters Number of Office Personnel	3 66 0
Police Protection: Number of Stations Number of Police Officers Number of Auxiliary Police Officers Number of Civilians	1 80 7 21
Water and Sewer Utility: Number of Utility Customers Average Daily Consumption Miles of Water lines Miles of Sewer lines	15,000 6.2 Million Gallons 450 482
Number of Cemeteries	7
Business Licenses Issued	2,350
Recreation Facilities: Number of Parks Number of Recreation Centers Number of Tennis Facilities Number of Acres	15 4 2 444
Employees: Full-Time Permanent Part-Time Temporary Full-Time Temporary Part-Time	420 5 18 19

Table 14

CITY OF SALISBURY, NORTH CAROLINA

DEMOGRAPHIC STATISTICS

For the Year Ended June 30, 2002

Fiscal Year	Population Estimate (1)	Per Capita Income ⁽²⁾	Median Age ⁽³⁾	Unemployment Rate ⁽⁴⁾
2002	26,559	\$19,241	37.3	5.7%
2001	26,462	18,864	37.1	6.5
2000	27,500	23,634	38.8	3.8
1999	26,792	22,509	38.7	3.4
1998	26,884	21,631	38.5	3.0
1997	26,177	20,787	38.3	2.9
1996	24,543	19,976	38.1	3.6
1995	25,444	19,165	37.9	3.8
1994	24,072	17,600	37.7	3.3
1993	23,916	16,841	37.5	3.9

Sources:

- ⁽¹⁾ 2002 and 1993-2000; North Carolina Office of State Planning 2001; U. S, Census
- (2) 2002 and 1996-2000; City of Salisbury Planning Division (estimate)
 2001; U. S, Census
 1993-95; State Library-Office of State Planning Statistical Database
- ⁽³⁾ 2002 and 1993-2000; City of Salisbury Planning Division (estimate) 2001; U. S, Census
- (4) N.C. Employment Security Commission Note: Figures are for Rowan County